

### Appendix 3 - The movement of risk scores over time

	2012 Score			2011 Score	2010 Score	2009 Score
	Likelihood	Impact	Total	Total	Total	Total
Welfare Reform	6	4	24	N/A	N/A	N/A
Implementing new pay and grading	5	4	20	20	20	N/A
Using resource effectively	5	4	20	24	24	16
Persistent economic downturn	5	4	20	24	24	24
Supporting vulnerable people	5	4	20	20	20	20
Schools modernisation	5	4	20	20	20	20
Supporting vulnerable children	4	4	16	16	16	16
Educational attainment	4	4	16	16	12	N/A
Disposing of waste	4	4	16	12	12	12
Healthy life styles	4	4	16	N/A	N/A	N/A
Maintaining infrastructure	4	4	16	16	16	16
The Impact of homelessness	5	3	15	15	15	N/A
Collaboration with partners	3	4	12	20	20	N/A
Equal Pay Claims	3	4	12	16	N/A	N/A
Supporting regeneration	N/A	N/A	N/A	12	12	12
Reconfiguring leisure services	N/A	N/A	N/A	8	16	16
Managing staffing costs	N/A	N/A	N/A	N/A	N/A	20
Strong working relationships	N/A	N/A	N/A	N/A	N/A	12
Making difficult political decisions	N/A	N/A	N/A	N/A	N/A	6